B Maureen Wellwood

Lieutenant-Colonel (CA)

- Focus
 - Cultural, behavioural and attitude changes
 - Groupe dynamics



Infantry officer Royal 22^e Régiment

Master Defence Studies, Royal Military College Master of Education (Leadership in Education), Yorkville Univerity

- Context
 - Media coverage of sexual misconduct
 - External Review
 - Op Honour
 - Culture change
 - Changing society











- Principles
 - Diversity encourages diversity
 - Conformity discourages inclusion

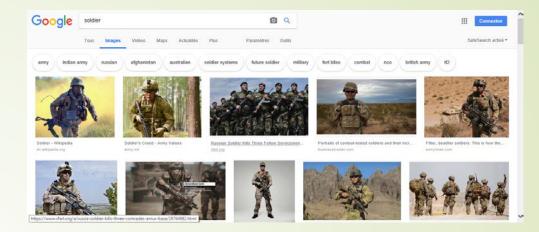
onformist Culture and the Training of Intolerence



Culture of exclusion

- What does a soldier/leader look like?
- What does a team look like?
- How do you create a shared identity?
- How and/or why are standards established?







Mechanisms of change – training environment

- Diversified teaching and learning methods
- Review and validation of training standards
- Training culture
 - Mastery
 - Voice
 - Authority
 - Positionality



Mechanisms of change - general

- Human resource management policies
- Education
- Leadership



